



and tax credits, that takes financing excuses off the table. What's left is for us to deliver as a country, build order books of reactors of all types and sizes, and reestablish American leadership.

What delivery looks like. On June 4, Antares became the first company to achieve zero-power fueled criticality, the first privately funded advanced reactor concept to reach that milestone in more than 40 years. By the end of this year, more than a half-dozen advanced reactor concepts will have reached criticality across a versatile grouping of designs, something no nation has ever done in such a short period. By 2028, we will have multiple microreactor deployments in the field, including at military installations. The floodgates are opening, and the momentum will carry over to reactors of every size and type, fit to different markets and needs. Building real hardware compounds, and every reactor assembled and run builds operational heritage—the hard-won record of

what it takes to make these machines work, derisking and accelerating the next batch. The goal isn't to build expensive, exclusive, bespoke Batmobiles. We are building Jeeps of different sizes, made to be produced and deployed at scale.

None of this is guaranteed, and the window won't stay open forever. The policy is set. The money is here. The regulatory path is clear. What's left is the hard part: delivery.

Twenty years ago, the nuclear renaissance was a promise. Today it's a build schedule. I've spent my career getting us to this tipping point. Now, with the entire world watching, it's time to build. ☒

Rian Bahran is the chief nuclear officer at Antares Nuclear. He was formerly the deputy assistant secretary of energy for nuclear reactors and the assistant director for nuclear technology and strategy at the White House Office of Science and Technology Policy.

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