



Olds

facility at Oak Ridge's Y-12 National Security Complex. The development represents the single largest investment in the history of Tennessee, he said. "I think the opportunity for [DOE-EM] now is really to use a mature and proven model to achieve even

more success," Olds added.

Likewise, Ellis said that DOE-EM is looking



Ellis

to extract nickel from surface contaminated material at both Portsmouth and Paducah to be reused for a variety of purposes, such as in electric vehicle batteries. "Seeing opportunities like that and looking for future opportunities where we have [DOE-EM] materials

and find a new place in the energy ecosystem

for them, that is a really fun part of my job," she said.

Ellis also brought attention to the progress being made at the Moab, Utah, site, where DOE-EM is removing uranium mill tailings for safe disposal. She said that the Uranium Mill Tailings Remedial Action project recently completed the shipment of 15 million tons of tailings to a nearby disposal cell, leaving less than 1 million tons remaining to be shipped, after which the project can be concluded. "I will be excited to take that one off the map in the relative near term," Ellis said of Moab.

The panel devoted much of its time to discussing the changing work of DOE-EM and how it defines success, from simply cleaning up legacy sites and releasing them to enabling reindustrialization and helping develop new energy production.

Olds, noting that the office has "amassed

*Continued*

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